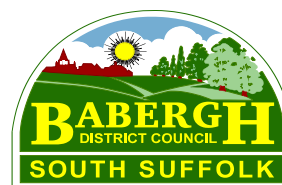


# Budget Book 2018/19





## Budget Book 2018/19

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## GENERAL FUND REVENUE BUDGET SUMMARY

	2017/18 £'000	2018/19 £'000	Movement £'000
1 Employee Costs	8,027	8,032	6
2 Premises	851	825	(26)
3 Supplies & Services	3,441	3,492	51
4 Transport	182	278	96
5 Contracts	4,108	4,249	141
6 Third Party Payments	20,202	20,202	(0)
7 Income	(26,238)	(27,521)	(1,283)
8 Charge to HRA	(1,138)	(1,119)	19
9 Charge to Capital	(407)	(227)	180
10 Capital Financing Charges	920	1,561	641
11 Investment Income	(922)	(1,392)	(470)
12 <u>Transfers to Reserves</u>			
(a) New Homes Bonus	1,212	866	(346)
(b) S31 Business Rates Grant	650	797	147
(c) Other	23	27	4
<b>Net Service Cost</b>	<b>10,913</b>	<b>10,071</b>	<b>(841)</b>
13 Transformation Fund - Staffing (NHB)	(484)	(50)	434
14 Transformation Fund - Delivery Plan Projects (NHB)	-	-	-
15 Transfers from Reserves - earmarked		(432)	(432)
16 S31 Grant	(650)	(797)	(147)
17 New Homes Bonus remaining	(712)	-	712
18 Deficit / (Surplus) on Collection fund	(40)	(12)	28
19 Revenue Support Grant (RSG)	(504)	-	504
20 Baseline business rates	(1,997)	(2,443)	(446)
21 Business rates – growth/pooling benefit	(109)	(206)	(97)
22 Business rates – 17/18 collection fund deficit		371	371
23 Transition Grant	(22)	-	22
24 Rural Services Support Grant	(182)	-	182
25 Council Tax	(5,000)	(5,214)	(214)
<b>Total Funding</b>	<b>(9,701)</b>	<b>(8,783)</b>	<b>917</b>
26 Shortfall in funding / (Surplus Funds)	<b>1,212</b>	<b>1,287</b>	<b>77</b>
<b>Minimum New Homes Bonus available</b>	<b>-</b>	<b>(866)</b>	<b>(866)</b>
Council Tax Base	(32,489)	(32,822)	(333)
Council Tax for Band D Property	153.86	158.86	5.00
<b>Council Tax</b>	<b>(4,999)</b>	<b>(5,214)</b>	<b>(215)</b>

**GENERAL FUND BUDGET - Services and Activities Summary**

<b>Planning for Growth</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Growth and Sustainable Planning	923	0	226	20	0	0	(758)	411
Business Improvement	33	0	0	1	0	0	0	34
Strategic Planning	491	0	211	3	0	0	(36)	669
Open for Business	291	5	96	6	0	0	(193)	205
Heritage and Conservation	115	0	14	5	0	0	(20)	114
<b>TOTAL</b>	<b>1,852</b>	<b>5</b>	<b>547</b>	<b>36</b>	<b>0</b>	<b>0</b>	<b>(1,006)</b>	<b>1,433</b>

<b>Supported Living</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Private Sector Housing	62	0	22	4	0	0	(2)	86
Housing Options	52	0	0	0	0	0	0	52
Homelessness	225	38	104	6	0	0	(299)	74
<b>TOTAL</b>	<b>339</b>	<b>38</b>	<b>125</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>(301)</b>	<b>212</b>

<b>Environment and Projects</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Building Control	361	3	10	21	0	0	(252)	143
Waste Services	220	66	644	7	1,915	0	(2,082)	769
Food and Safety	240	0	9	9	0	0	(11)	247
Leisure	0	54	0	0	233	0	(31)	257
Sustainable Environment	431	0	36	16	0	0	(5)	477
<b>TOTAL</b>	<b>1,251</b>	<b>124</b>	<b>699</b>	<b>52</b>	<b>2,148</b>	<b>0</b>	<b>(2,381)</b>	<b>1,894</b>

<b>Communities and Public Access</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Strong and Safe Communities	203	0	234	5	0	0	0	442
Countryside and Public Realm	214	281	347	8	732	0	(241)	1,341
Policy and Strategy (Health and Well Being)	97	0	33	4	0	0	0	134
<b>TOTAL</b>	<b>514</b>	<b>281</b>	<b>613</b>	<b>17</b>	<b>732</b>	<b>0</b>	<b>(241)</b>	<b>1,916</b>

<b>Customer Services</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Customer Services	436	0	41	2	0	0	0	479
Business Improvement (Corporate)	117	0	8	1	0	0	0	125
ICT	172	0	343	0	233	0	0	748
Communications	112	0	6	0	0	0	0	118
<b>TOTAL</b>	<b>836</b>	<b>0</b>	<b>398</b>	<b>4</b>	<b>233</b>	<b>0</b>	<b>0</b>	<b>1,470</b>

<b>Corporate Resources</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
HR and Organisational Development	392	0	25	1	0	0	0	418
Financial Services	934	207	188	4	1,136	20,202	(22,359)	312
Commissioning and Procurement	126	0	3	1	0	0	0	130
Housing and Regeneration	101	118	150	102	0	0	(353)	119
Senior Leadership Team	618	0	33	10	0	0	0	661
Property Services	389	54	45	25	1	0	(549)	(35)
<b>TOTAL</b>	<b>2,559</b>	<b>378</b>	<b>446</b>	<b>144</b>	<b>1,137</b>	<b>20,202</b>	<b>(23,260)</b>	<b>1,606</b>

<b>Law and Governance</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Information Management	177	0	28	0	0	0	(220)	(14)
Internal Audit	82	0	1	0	0	0	0	83
Democratic Services	158	0	358	14	0	0	(7)	524
Shared Legal Services	206	0	236	0	0	0	(105)	338
<b>TOTAL</b>	<b>624</b>	<b>0</b>	<b>623</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>(332)</b>	<b>929</b>

<b>BMS Invest</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
BMS Invest	57	0	40	0	0	0	0	97
<b>TOTAL</b>	<b>57</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>97</b>

<b>TOTAL</b>	<b>8,032</b>	<b>825</b>	<b>3,492</b>	<b>278</b>	<b>4,249</b>	<b>20,202</b>	<b>(27,521)</b>	<b>9,558</b>
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**GENERAL FUND BUDGET - Planning for Growth**

<b>Growth and Sustainable Planning</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Development Management	923	0	139	20	0	0	(758)	324
Development Management - Appeals	0	0	88	0	0	0	0	88
	<b>923</b>	<b>0</b>	<b>226</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>(758)</b>	<b>411</b>

<b>Business Improvement</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Business Improvement	33	0	0	1	0	0	0	34
	<b>33</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34</b>

<b>Strategic Planning</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Infrastructure Team - CIL	54	0	0	0	0	0	(11)	43
Strategic Planning General	0	0	1	0	0	0	0	1
Development Policy and Local Plans	330	0	76	1	0	0	0	408
Local Plans	0	0	34	0	0	0	0	34
Housing Enabling	10	0	87	0	0	0	0	97
	<b>491</b>	<b>0</b>	<b>211</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>(36)</b>	<b>669</b>

<b>Open for Business</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Alcohol, Entertainments and Late Night Refreshment	43	0	8	0	0	0	(78)	(26)
Economic Development	115	0	25	5	0	0	0	144
Economic Development - additional capacity (Transformation Funded)	26	0	0	0	0	0	0	26
Gambling and Small Lotteries	5	0	0	1	0	0	(8)	(2)
Lavenham Tourist Information Centre	64	5	13	0	0	0	(24)	57
Other Licences	4	0	0	0	0	0	0	4
Taxi and Private Hire Licensing	35	0	13	0	0	0	(79)	(32)
Tourism General	0	0	38	0	0	0	(5)	33
	<b>291</b>	<b>5</b>	<b>96</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>(193)</b>	<b>205</b>

<b>Heritage and Conservation</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Conservation	115	0	1	5	0	0	0	122
Neighbourhood Plans	0	0	13	0	0	0	(20)	(7)
	<b>115</b>	<b>0</b>	<b>14</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>(20)</b>	<b>114</b>

<b>TOTAL</b>	<b>1,852</b>	<b>5</b>	<b>547</b>	<b>36</b>	<b>0</b>	<b>0</b>	<b>(1,006)</b>	<b>1,433</b>
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**GENERAL FUND BUDGET - Supported Living**

<b>Private Sector Housing</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Housing Standards	62	0	0	4	0	0	0	67
Home Improvement Agency	0	0	16	0	0	0	0	16
Other Housing Matters	0	0	5	0	0	0	0	5
Other Housing Services	0	0	0	0	0	0	(2)	(2)
	<b>62</b>	<b>0</b>	<b>22</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>(2)</b>	<b>86</b>

<b>Housing Options</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Housing Options	52	0	0	0	0	0	0	52
	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52</b>

<b>Homelessness</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Homelessness Private Sector	13	18	95	3	0	0	(78)	50
Rent Deposit Scheme	0	20	9	3	0	0	(30)	2
Homeless Prevention Fund	212	0	0	0	0	0	0	212
Flexi Homeless Support Grant	0	0	0	0	0	0	(131)	(131)
New Burdens Grant	0	0	0	0	0	0	(60)	(60)
	<b>225</b>	<b>38</b>	<b>104</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>(299)</b>	<b>74</b>

**GENERAL FUND BUDGET - Environment and Commercial Partnerships**

<b>Building Control</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commercial Income	0	0	2	0	0	0	(6)	0
Building Regulations: chargeable service	250	0	4	14	0	0	(234)	34
Building Regulations: non-chargeable service	57	0	0	3	0	0	0	60
Building Regulations: other activities	35	0	1	2	0	0	0	38
Dangerous Structures	0	0	0	0	0	0	(0)	(0)
Street Naming and Numbering	20	3	3	1	0	0	(12)	15
	<b>361</b>	<b>3</b>	<b>10</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>(252)</b>	<b>147</b>

<b>Waste Services</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Creting Rd Depot	0	37	8	0	0	0	0	45
Chilton Depot	0	29	0	0	0	0	(2)	27
Joint Waste Contract	0	0	10	5	0	0	0	15
Domestic Waste	137	0	195	1	1,401	0	(392)	1,342
Bring Sites	11	0	53	0	0	0	(137)	(72)
Trade Waste	16	0	244	0	155	0	(576)	(161)
Garden Waste	55	0	134	0	359	0	(976)	(427)
	<b>220</b>	<b>66</b>	<b>644</b>	<b>7</b>	<b>1,915</b>	<b>0</b>	<b>(2,082)</b>	<b>769</b>

<b>Food &amp; Safety</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Food and Safety (General)	240	0	2	9	0	0	(1)	249
Food Hygiene Courses	0	0	0	0	0	0	(0)	(0)
Animal Welfare Licensing	0	0	1	0	0	0	(6)	(5)
Health and Safety Regulation	0	0	0	0	0	0	(0)	(0)
Food Safety	0	0	1	0	0	0	0	1
Water Sampling	0	0	3	0	0	0	(3)	(0)
Land Drainage	0	0	2	0	0	0	0	2
	<b>240</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>(11)</b>	<b>247</b>

<b>Leisure</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Hadleigh Pool	0	20	0	0	70	0	0	90
Kingfisher Leisure Centre	0	34	0	0	133	0	0	166
New Hadleigh Pool & Leisure	0	0	0	0	31	0	(31)	0
	<b>0</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>233</b>	<b>0</b>	<b>(31)</b>	<b>257</b>

<b>Sustainable Environment</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Planning Enforcement	153	0	6	6	0	0	0	165
Environmental Protection	275	0	13	10	0	0	(5)	293
Abandoned Vehicles	0	0	1	0	0	0	0	1
Other Public Health Matters	0	0	2	0	0	0	0	2
Climate Change and Sustainability	0	0	6	0	0	0	0	6
Dog Control	0	0	7	0	0	0	0	7
Planning Monitoring and Enforcement Officer (Transformation Funded)	3	0	0	0	0	0	0	3
	<b>431</b>	<b>0</b>	<b>36</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>(5)</b>	<b>477</b>

<b>TOTAL</b>	<b>1,251</b>	<b>124</b>	<b>699</b>	<b>52</b>	<b>2,148</b>	<b>0</b>	<b>(2,381)</b>	<b>1,897</b>
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**GENERAL FUND BUDGET - Communities and Public Access**

<b>Strong and Safe Communities</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
The Arts	22	0	8	1	0	0	0	30
Community Achievement Awards	0	0	3	0	0	0	0	3
Community Development	110	0	1	3	0	0	0	115
Grants and Contributions	33	0	172	1	0	0	0	206
Civil Protection and Emergency Planning	0	0	24	0	0	0	0	24
Community Safety-General	38	0	26	1	0	0	0	64
Village of the Year	0	0	1	0	0	0	0	1
	<b>203</b>	<b>0</b>	<b>234</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>442</b>

<b>Countryside and Public Realm</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Comm Development - Countryside	28	0	0	0	0	0	0	28
Footpaths	22	0	2	1	0	0	(9)	16
Nayland Sports and Burial Ground	0	0	0	0	2	0	0	2
Public Conveniences	0	58	20	0	34	0	0	112
Street and Major Road Cleansing	6	0	67	1	382	0	(37)	419
Open Spaces	102	0	141	2	298	0	(38)	506
Public Tree Programme	47	22	0	4	0	0	0	73
Car Parks General	8	24	10	0	3	0	(22)	24
Pin Mill Car Park	0	1	8	0	0	0	(12)	(3)
Hadleigh car Parks	0	28	21	0	4	0	(24)	29
Sudbury Car Parks	0	148	41	0	8	0	(100)	97
The Greenways Project	0	0	6	0	0	0	0	6
ANOB Contribution	0	0	32	0	0	0	0	32
	<b>214</b>	<b>281</b>	<b>347</b>	<b>8</b>	<b>732</b>	<b>0</b>	<b>(241)</b>	<b>1,341</b>

<b>Policy and Strategy (Health &amp; Well Being)</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Policy and Strategy (Health and Well Being)	97	0	33	4	0	0	0	134
	<b>97</b>	<b>0</b>	<b>33</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>134</b>

<b>TOTAL</b>	<b>514</b>	<b>281</b>	<b>613</b>	<b>17</b>	<b>732</b>	<b>0</b>	<b>(241)</b>	<b>1,916</b>
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**GENERAL FUND BUDGET - Customer Services**

<b>Public Access</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Customer Services	436	0	41	2	0	0	0	479
	<b>436</b>	<b>0</b>	<b>41</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>479</b>

<b>Business Improvement Corporate</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Business Improvement Corporate	117	0	8	1	0	0	0	125
	<b>117</b>	<b>0</b>	<b>8</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125</b>

<b>ICT</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
ICT	172	0	343	0	233	0	0	748
	<b>172</b>	<b>0</b>	<b>343</b>	<b>0</b>	<b>233</b>	<b>0</b>	<b>0</b>	<b>748</b>

<b>Communications</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Communications	112	0	6	0	0	0	0	118
	<b>112</b>	<b>0</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>118</b>

<b>TOTAL</b>	<b>836</b>	<b>0</b>	<b>398</b>	<b>4</b>	<b>233</b>	<b>0</b>	<b>0</b>	<b>1,470</b>
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**GENERAL FUND BUDGET - Corporate Resources**

<b>HR and Organisational Development</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Organisational Development	337	0	23	1	0	0	0	361
Health & Safety	55	0	2	0	0	0	0	57
	<b>392</b>	<b>0</b>	<b>25</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>418</b>

<b>Financial Services</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Financial Resources	387	0	35	4	0	0	0	426
Treasury Management	0	0	16	0	0	0	0	16
Bank Charges	0	0	60	0	0	0	0	60
External Audit	0	0	63	0	0	0	0	63
Insurance Premiums	127	93	12	1	0	0	0	233
Pay Inflation and Increment Costs	(188)	0	0	0	0	0	0	(188)
Early Retirement Pension Direct Charges	38	0	0	0	0	0	0	38
Rent Allowances	0	0	0	0	0	11,453	(11,517)	(64)
Rent Rebates to HRA Dwellings	0	0	0	0	0	8,749	(8,859)	(110)
Council Tax Collection	0	0	2	0	0	0	(182)	(180)
NNDR Collection	0	0	0	0	0	0	(138)	(138)
Shared Revenues Partnership	0	0	0	0	1,136	0	0	1,136
Contingencies/Savings Adjustments	(60)	0	0	0	0	0	0	(60)
Unapportionable Central Overheads	629	114	0	0	0	0	0	743
New Homes Bonus	0	0	0	0	0	0	(866)	(866)
S31 Business Rates Grant	0	0	0	0	0	0	(797)	(797)
	<b>934</b>	<b>207</b>	<b>188</b>	<b>4</b>	<b>1,136</b>	<b>20,202</b>	<b>(22,359)</b>	<b>312</b>

<b>Commissioning and Procurement</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commissioning and Procurement	126	0	1	1	0	0	0	128
Central Stationery and Equipment	0	0	2	0	0	0	0	2
	<b>126</b>	<b>0</b>	<b>3</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130</b>

<b>Housing and Regeneration</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Utilisation	101	2	4	1	0	0	0	108
Navigation House	0	11	5	0	0	0	(23)	(8)
Borehamgate Shopping Centre	0	16	5	0	0	0	(329)	(309)
Angel Court, Hadleigh	0	5	0	0	0	0	0	5
Endeavour House HQ	0	36	136	101	0	0	0	273
Stowmarket Customer Access Point	0	17	0	0	0	0	0	17
Sudbury Customer Access Point	0	19	0	0	0	0	0	19
Touch Down Points	0	13	0	0	0	0	0	13
	<b>101</b>	<b>118</b>	<b>150</b>	<b>102</b>	<b>0</b>	<b>0</b>	<b>(353)</b>	<b>119</b>

<b>Senior Leadership Team</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Senior Leadership Team	600	0	33	10	0	0	0	643
Corporate Management	18	0	0	0	0	0	0	18
	<b>618</b>	<b>0</b>	<b>33</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>661</b>

<b>Property Services</b>	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Management	46	0	7	0	0	0	0	53
Industrial Estates	0	1	0	0	1	0	(69)	(67)
Belle Vue House	0	29	0	0	0	0	0	29
Hadleigh Market	0	1	0	0	0	0	(2)	(1)
Wenham Depot	0	4	0	0	0	0	0	4
Calais Street Depot	0	2	0	0	0	0	0	2
PV Panels	0	16	23	0	0	0	(478)	(438)
Capital Projects Tech Staff	329	0	0	25	0	0	0	354
Community Safety-CCTV	13	1	15	0	0	0	0	29
	<b>389</b>	<b>54</b>	<b>45</b>	<b>25</b>	<b>1</b>	<b>0</b>	<b>(549)</b>	<b>(35)</b>

<b>TOTAL</b>	<b>2,559</b>	<b>378</b>	<b>446</b>	<b>144</b>	<b>1,137</b>	<b>20,202</b>	<b>(23,260)</b>	<b>1,606</b>
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**GENERAL FUND BUDGET - Law and Governance**

<b>Information Management</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Information Management	177	0	5	0	0	0	0	183
Land Charges	0	0	23	0	0	0	(220)	(197)
	<b>177</b>	<b>0</b>	<b>28</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(220)</b>	<b>(14)</b>

<b>Internal Audit</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Internal Audit	82	0	1	0	0	0	0	83
	<b>82</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>83</b>

<b>Democratic Services</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Electoral Registration	0	0	50	0	0	0	(2)	48
Elections	61	0	0	0	0	0	0	61
Governance	200	0	3	0	0	0	(0)	203
Cost of Democracy	(167)	0	228	14	0	0	(2)	73
Central Postal Services	65	0	51	0	0	0	0	116
Central Printing	0	0	27	0	0	0	(3)	24
	<b>158</b>	<b>0</b>	<b>358</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>(7)</b>	<b>524</b>

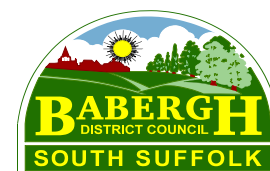
<b>Shared Legal Services</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
Shared Legal Services	206	0	236	0	0	0	(105)	338
	<b>206</b>	<b>0</b>	<b>236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(105)</b>	<b>338</b>

<b>TOTAL</b>	<b>624</b>	<b>0</b>	<b>623</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>(332)</b>	<b>929</b>
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**GENERAL FUND BUDGET - BMS Invest**

<b>BMS Invest</b>	<b>Employee Costs £'000</b>	<b>Premises Costs £'000</b>	<b>Supplies &amp; Services £'000</b>	<b>Transport Costs £'000</b>	<b>Major Contracts £'000</b>	<b>Third Party Payments £'000</b>	<b>Income £'000</b>	<b>Net Expenditure £'000</b>
BMS Invest	57	0	40	0	0	0	0	97
	<b>57</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>97</b>
<b>TOTAL</b>	<b>57</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>97</b>



**HOUSING REVENUE ACCOUNT 2017/18**

	2017/18 £'000	2018/19 £'000
<b>Income</b>		
Dwelling Rent and Other Income	(16,759)	(16,645)
Less Bad Debt Provision	115	155
Interest Income	(16)	(15)
<b>Gross Income</b>	<b>(16,660)</b>	<b>(16,505)</b>
	2017/18 £'000	2018/19 £'000
<b>Expenditure</b>		
Repairs, maintenance, management and other costs	5,558	6,074
Capital Charges (funding the capital programme)	2,803	2,847
Depreciation	2,721	2,721
Revenue Contribution to Capital Programme	5,605	4,124
<b>Gross Expenditure</b>	<b>16,687</b>	<b>15,766</b>
<b>Net Operating Income</b>	<b>27</b>	<b>(739)</b>
<b>Net Transfer to Revenue Provision for Repayment of Borrowing</b>	<b>500</b>	<b>500</b>
<b>(Surplus)/Deficit for the Year</b>	<b>527</b>	<b>(239)</b>



BABERGH CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Revenue Contributions to Capital	Reserves	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

<b>Supported Living</b>												
Mandatory Disabled Facilities Grant	409	409	409	409	1,637				1,637			1,637
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
<b>Total Supported Living</b>	<b>609</b>	<b>609</b>	<b>609</b>	<b>609</b>	<b>2,437</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,637</b>	<b>0</b>	<b>800</b>	<b>2,437</b>

<b>Strategic Housing</b>												
Grants for Affordable Housing	100	100	100	100	400						400	400
<b>Total Strategic Housing</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>400</b>

<b>Environment and Projects</b>												
Replacement Refuse Freighters - Joint Scheme	185	185	185	0	555						555	555
Recycling Bins	65	65	65	65	260						260	260
<b>Total Environment and Projects</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>65</b>	<b>815</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>815</b>	<b>815</b>

<b>Communities and Public Access</b>												
Community Development Grants	117	117	117	117	468						468	468
Play Equipment	50	50	50	50	200						200	200
Planned Maintenance / Enhancements - Car Parks	36	38	35	35	144						144	144
<b>Total Community Services</b>	<b>203</b>	<b>205</b>	<b>202</b>	<b>202</b>	<b>812</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>812</b>	<b>812</b>

BABERGH CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Revenue Contributions to Capital	Reserves	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

<b>Leisure Contracts</b>												
Kingfisher Leisure Centre - plant and other capital	145	40	50	50	285						285	285
Hadleigh Sports & Swimming Pool - General	0	50	50	50	150						150	150
<b>Total Leisure Contracts</b>	<b>145</b>	<b>90</b>	<b>100</b>	<b>100</b>	<b>435</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>435</b>	<b>435</b>

<b>Capital Projects</b>												
Planned Maint / Enhancements - Hadleigh HQ	0	0	0	0	0							0
Planned Maint / Enhancements - Other Corp Buildings	48	48	48	48	192						192	192
<b>Total Capital Projects</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>192</b>	<b>192</b>

<b>Total Investment and Commercial Delivery</b>	<b>2,973</b>	<b>2,973</b>	<b>2,973</b>	<b>2,973</b>	<b>11,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,892</b>	<b>11,892</b>
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<b>Corporate Resources</b>												
ICT - Hardware / Software costs	200	200	200	200	800						800	800
<b>Total Corporate Resources</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>800</b>

<b>Total General Fund Capital Spend</b>	<b>4,528</b>	<b>4,475</b>	<b>4,482</b>	<b>4,297</b>	<b>17,783</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,637</b>	<b>0</b>	<b>16,146</b>	<b>17,783</b>
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<b>Total Capital Spend</b>	<b>4,528</b>	<b>4,475</b>	<b>4,482</b>	<b>4,297</b>	<b>17,783</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,637</b>	<b>0</b>	<b>16,146</b>	<b>17,783</b>
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BABERGH CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Revenue Contributions to Capital	Reserves	Government Grants	S106	Borrowing	Total Financing
HOUSING REVENUE ACCOUNT	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

<b>Housing Maintenance</b>												
Planned maintenance	4,587	4,782	4,888	5,006	19,262		9,802	9,460				19,262
ICT Projects	300	200	200	200	900		900					900
Environmental Improvements	50	50	50	50	200		200					200
Disabled Facilities work	200	200	200	200	800		800					800
Horticulture and play equipment	23	23	23	23	92		92					92

New build programme inc acquisitions	3,415	3,791	4,239	4,526	15,970	2,746	8,449	4,775				15,970
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<b>Total HRA Capital Spend</b>	<b>8,575</b>	<b>9,045</b>	<b>9,599</b>	<b>10,005</b>	<b>37,224</b>	<b>2,746</b>	<b>20,243</b>	<b>14,235</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,224</b>
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## RESERVES

### GENERAL FUND

Estimated Balance 31 Mar 2018 £'000	2018/19		Estimated Balance 31 Mar 2019 £'000
	Transfer into reserves £'000	Use of reserves £'000	

#### Contingency Reserves

General Fund Working Balance / Reserve

(1,200)			(1,200)
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Government Grants

Personal Searches

Elections

Community Infrastructure Levy (CIL)

Growth and Sustainable Planning

Strategic Planning

Business Rates Equalisation

Waste - MRF

Section 106 (part only)

Planning Enforcement

**Sub total**

Transformation Fund

(353)			(353)
(54)			(54)
(50)	(20)		(70)
(67)			(67)
(65)			(65)
(298)		95	(203)
(337)		337	0
(102)			(102)
(232)			(232)
(20)			(20)
(1,578)	(20)	432	(1,166)
(598)	(1,592)	1,820	(370)

### TOTAL GENERAL FUND RESERVES

(3,376)	(1,612)	2,252	(2,736)
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